

Global Advancement and Academic Leadership

O'Neil A.S. Outar Interim Vice Chancellor, Institutional Advancement University of Pittsburgh

The Council of Chinese American Presidents and Deans, Harvard University, October 2016



Advancement Overview

Advancement is the activity dedicated to building and strengthening relationships with key external constituencies, including:

- Benefactors
- Graduates
- Opinion leaders
- Decision makers
- Prospective students



Advancement Overview

Advancement functions include:

- Alumni Relations
- Communications & Marketing
- Fundraising
- Advancement Services

And may also include:

- Government Affairs
- Community Relations
- Special Events



Advancement Overview

All Advancement disciplines are united by:

- the common goal of ensuring the long-term success of the institution in fulfilling its mission.
- the common strategy of building supportive relationships among those constituents who can make significant contributions to that long-term success.



Role of the President

- Visionary: Openly and consistently articulates a clear vision for the institution.
- Face of the institution: Represents the values, the promise, and the integrity of the institution for key constituencies.
- Advocate: Champions both the institution and its advancement efforts, internally and externally.



Role of the President

- Role model: Sets the management behaviors for the leadership team.
- Resource provider: Invests the human and financial resources needed to ensure the desired results from the advancement operation.
- Recruiter: Professional advancement leadership and volunteer leadership.
- Accessible: Able to be available for key interactions within short timeframe.



Our Latest Trend





Student Unrest



Birmingham-Southern College students protest upcoming lecture by Dinesh D'Souza

NIT students protest in Delhi, demand shifting of campus from Srinagar

Students protest suspension of Essex County College president amid financial probe



Racial Discrimination Protests Ignite at Colleges Across the U.S.



Leadership and Governance

Ousted Head of University Is Reinstated in Virginia

New Lake Michigan College president could be fired over spending DuPage prosecutors sue College of DuPage board over Breuder contract vote

After tumultuous year, U. of I. chancellor abruptly steps down

University of Arizona President Keeping Controversial Job at For-profit DeVry



Political/Governmental



Trust in charities, confidence in fundraising regulation September 2015

> Sir Stuart Etherington Lord Leigh of Hurley Baroness Pitkeathley Lord Wallace of Saltaire

Kentucky Governor Orders Immediate Cut in Funds to Universities

> Proposed bills could limit University employee severance pay

State aims to tax University endowment

State funding at community colleges has decreased by six percentage points in the last few years.



Economic Disruption

Europe Faces Pension Predicament

Now Utah, Free Community College Grows With Salt Lake Community College Promise Program



College Grads Buried in Student Loan Debt

State funding at community colleges has decreased by six percentage points in the last few years.



Campus Violence & Security



ARSON UPDATE:

University police fingerprint faculty, staff, students

GSU Police Chief Demoted Following Double Shooting

Stony Brook issues campus safety advisory

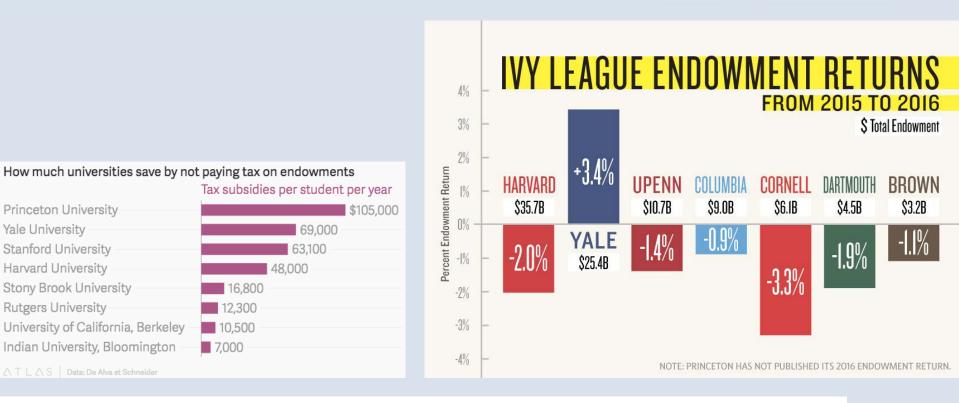
College Rankings Should Include Campus Safety

Ateneo Katipunan campus declared safe after bomb threat

MSU student still missing, police seeking info



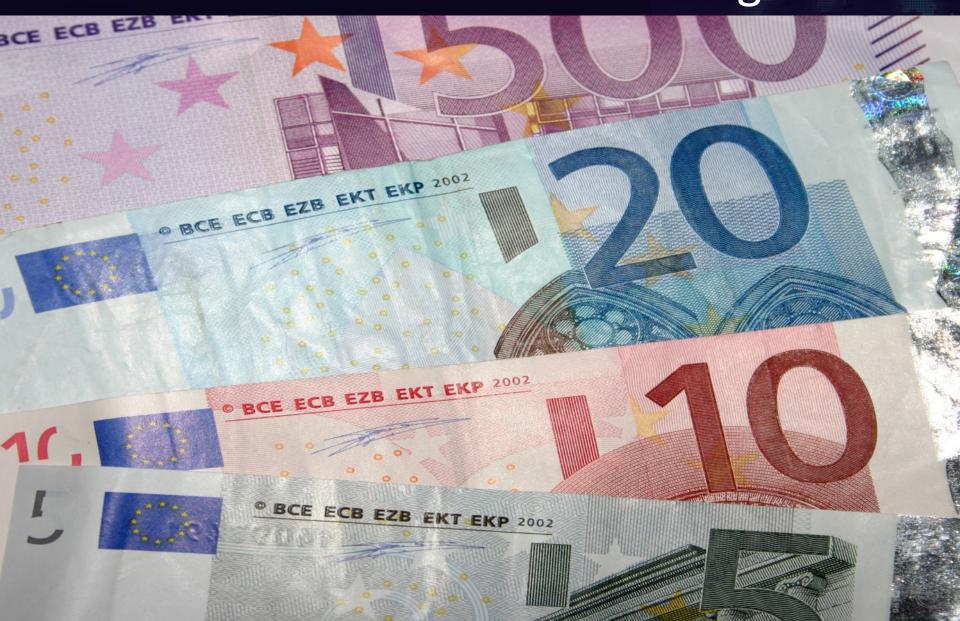
Endowment legacies



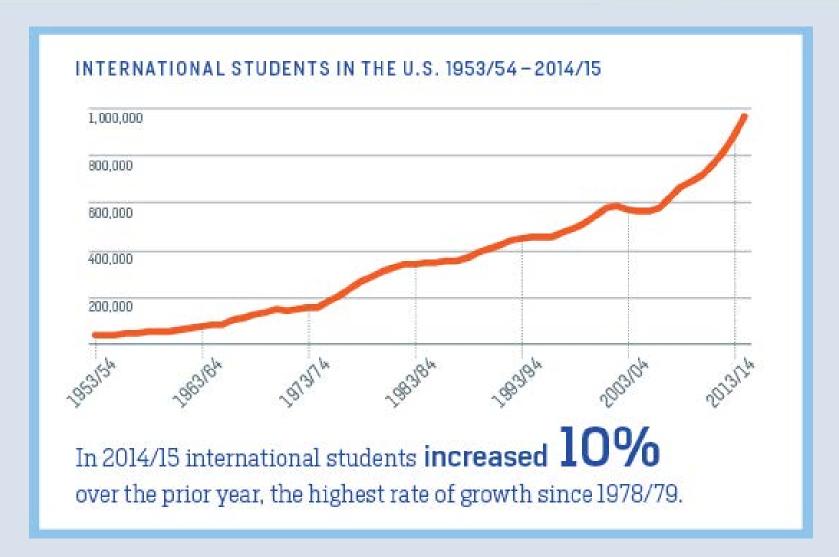
Georgetown joins Brown, U-Va. and others in looking anew at slavery



Global Fundraising Trends

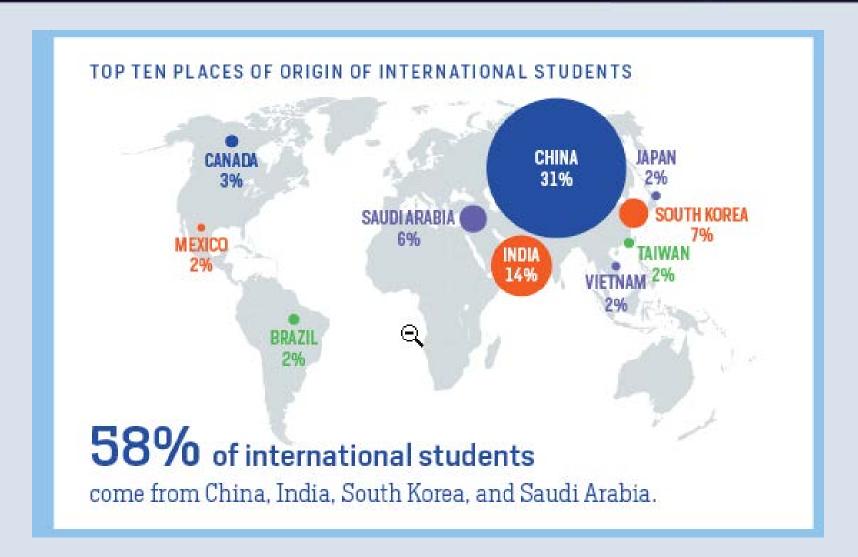






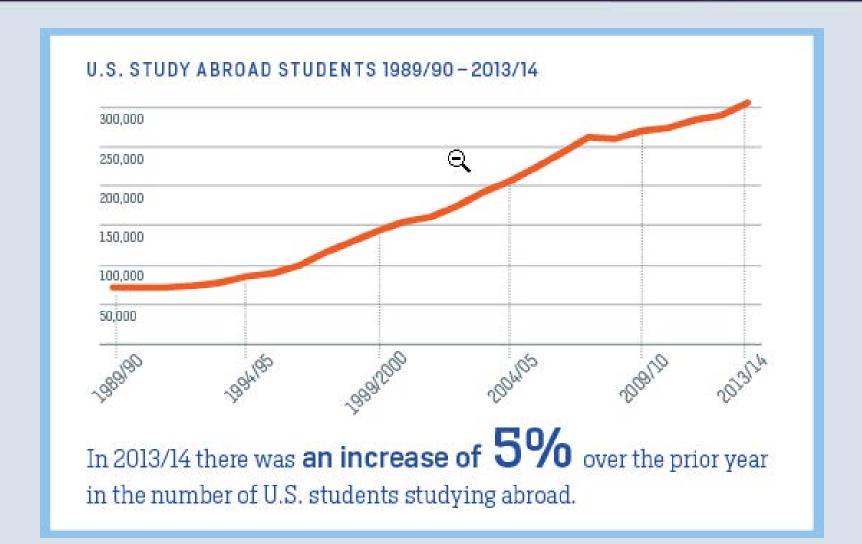
Source: Open Doors 2015, Institute for International Education





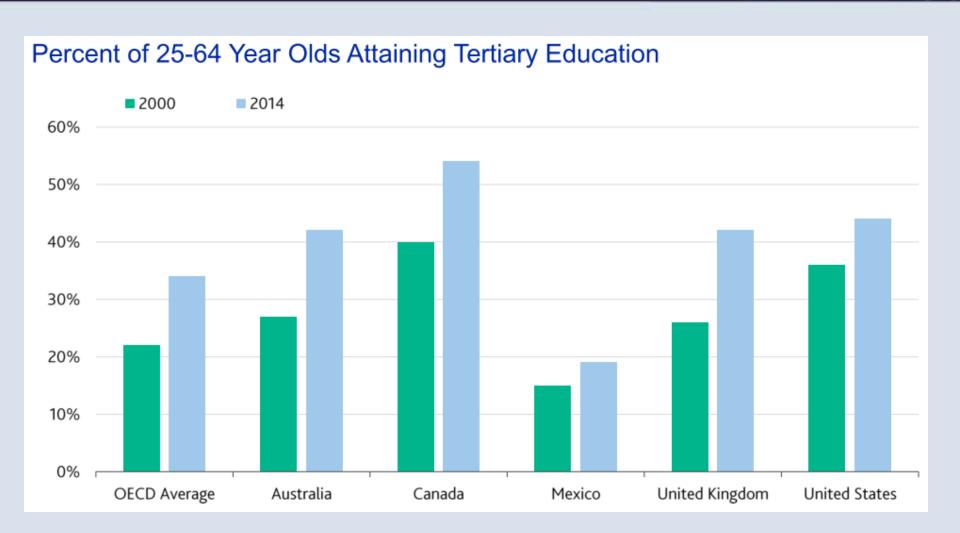
Source: Open Doors 2015, Institute for International Education





Source: Open Doors 2015, Institute for International Education





Source: OECD, Education at a Glance 2015



This Changes Everything

- Where and how institutions market themselves
- How they raise private funds
- How they perceive and practice alumni relations
- How they communicate with current and former students

There Is Money Out There

Data Trends Suggest Ripe Global Fundraising Opportunities

Top Fields of Study for International Undergraduate Students

- 1. Business and Management
- 2. Economics
- 3. Finance
- 4. Accounting
- 5. Psychology

Where is the Money?

Region	Number of Millionaires	Total Wealth
Asia-Pacific	4.69M	\$15.8T
North America	4.68M	\$16.2T
Europe	3.98M	\$12.97T
Middle East	600K	\$2.28T

Where are they Coming From?

Rank	United States	Canada
1	India	China
2	China	India
3	South Korea	France
4	Japan	South Korea
5	Saudi Arabia	United States



920K

New millionaires in 2015; Growth dominated by Asia-Pacific region



For Example

Global Population of High Net Worth Individuals and their Wealth Hit New Highs as Almost 1 Million Join HNWI Ranks

Asia-Pacific overtakes North America HNWI¹ population by slim margin Expected to overtake global HNWI wealth lead by end of 2015



Global Wealth is Forecast to Reach US\$70.5 Trillion by 2017

Source: Capgemini and RBC Wealth Management



Global: Similarities

- Long-term relationship based
- Institutional commitment
- Faculty are essential



Global: Challenges

- The Flying Dead
- Staffing challenges
- Cost
- Time
- Long-term investment
- Sources of wealth
- Philanthropic cultures
- Language
- Coordination
- Metrics and measures



Global: Opportunities

- Brand
- Resources
- Talent: students, faculty, staff
- Partnerships
- Innovation
- Broader engagement: parents, corporations, non-alumni
- Institution-wide engagement



Questions?

